2016-17 Cobb County School District Strategic Plan

Board Goal 1: Vary learning experiences to increase success in college and career pathways.

District Focus Priorities 2016-2019	2016-17 Aligned Actions and Measurements (Due September 1, 2016)						
Focus Priorities: (Based on priorities identified by IE², AdvancEd-AdvEd, Superintendent-S, and Academic Division-AD)	Key Actions: (List as many actions as needed in each box.)	Measured by:	Owner(s):	Resources Needed:	Results Of Key Actions: (Due June 30, 2017)	Focus Priority Status: NM = Not Met IP = In Progress M = Met	
1. Organize student performance data through CTLS for full accessible use by teachers and school leaders. (S) (AdvED)	N/A	N/A	N/A	N/A	N/A	N/A	
2. Organize, examine, and adjust instruction based on student progress monitoring data. (AD)	Design lesson plans that address student needs	Lesson plans	Grade level teams and special	OnCourse lesson planning	Developed digital lesson plans through collaboration	IP	
	Engage in the data team process to adjust instructional priorities (GAA peer review process for special education units)	Data team records	education units team	software (cell tower funds) and weekly Wednesday horizontal team planning meetings	Utilized CTLS to facilitate the data team process and focus on instructional priorities	IP	
3. Develop and deliver flexible formative assessments in all core content areas for monitoring student progress and adjusting instruction to meet individual	Create common, formative assessments	Common formative assessments	Horizontal teams	Weekly Wednesday horizontal team	Administered CFA to support progress monitoring	IP	
student learning needs. (S)	Align academic priorities within vertical teams for language arts and mathematics	Vertical team meeting minutes	Vertical teams	planning meetings and monthly Tuesday vertical team planning meetings	Engaged in vertical alignment collaboration sessions to address selected content area goals	IP	

4. Align critical professional learning by grade level/content area and ensure access for all teachers. (AD)	Differentiate professional learning to facilitate the effective implementation of data team processes (GAA peer review process for special education units teams)	Professional development plans	Grade level teams, subject area coordinators, and administrators	Friday professional development clusters and Tuesday RTI and Student	Engaged staff in PD sessions for CTLS support and differentiated work sessions	IP
	Collaborate within grade level teams to investigate intervention strategies to increase student achievement	RTI grade level meetings and Student Focus grade level meetings		Focus meetings	Designed a RTI cycle from weekly to bimonthly to maintain an effective intervention system	IP
5. Increase percentage of students reading on grade level. (S) (Based on CCRPI 2014 Reading Scores)	Implement a diagnostic assessment to determine current reading levels	Reading data	Language arts teachers and language arts and reading	Reading screening assessment, reading-	Administered the universal screener through language arts classes	IP
	Analyze reading level data and implement a tiered intervention plan based on proficiency levels	Intervention plans	coordinators	focused Academic Habits sections, and tutoring offerings (20- day funds)	Developed instructional plans through language arts classes, flexible grouping through Academic Habits sections, and additional instructional support through an extended day program	IP
6. Increase percentage of student performance in math/algebra at every grade level. (S) (Based on CCRPI ES-MS Math & HS Algebra Scores)	Implement a diagnostic assessment to determine current math levels (in addition to recent Milestones achievement)	Math data	Math teachers and math coordinator	Math assessments, Math Support Classes (connections	Administer the universal screener through math classes	Р
	Analyze math achievement levels (also using common, summative assessments) to develop an intervention plan	Intervention plans		class and tutoring on select days; 20-day funds), and math-focused Academic Habits sections (if needed)	Develop instructional plans through math classes, flexible grouping through Academic Habits sections, and support through an extended day program	IP

7. Increase number of students academically completing every grade.(S)	Monitor student achievement data to identify students who are struggling to meet promotion requirements	Progress report and report card grades	All Staff	Tuesday RTI and Student Focus Meeting Cycle	Developed intervention plans with team support from student achievement data analysis	IP
	Coordinate a cycle of RTI and Student Focus meetings to develop interventions and monitor student progress	Intervention plans and monitoring record		Cycle	Documented intervention plans within the portal and used data to make decisions about academic and behavioral interventions	IP
8. Other: Develop and implement a student writing initiative to improve student writing skills	a. Design a writing rubric to support assessment plans b. Design and implement student writing tasks to assess with the adopted rubric	Writing data and intervention plans	Grade level teams	Partnership with KSU and common planning time	a. Implemented staff calibration activities for collaborative scoring b. Administer pre and post assessment writing tasks across all grade levels	IP IP

Board Goal 2: Differentiate resources for students based on needs.

District Focus Priorities 2016-2019	20	2016-17 Aligned Actions and Measurements (<u>Due September 1, 2016</u>)						
Focus Priorities: (Based on priorities identified by IE², AdvancEd-AdvED, Superintendent-S, and Academic Division-AD)	Key Actions: (List as many actions as needed in each box.)	Measured by:	Owner(s):	Resources Needed:	Results Of Key Actions: (Due June 30, 2017)	Focus Priority Status: NM = Not Met IP = In Progress M = Met		
Identify local school innovations through system flexibility to increase student achievement. (IE ²)	Implement student leadership initiatives across each grade level Design and implement challenge based learning experiences	Lesson plans for each grade level (include 6 th grade: Character Counts and 7 Habits, 7 th Grade: 7 Habits, and 8 th Grade: Habitudes and 7 Habits)	Grade level teams	Leadership materials and training (local funds, SFSD funds, and school foundation funding)	Addressed Character Counts, 7 Habits, and Habitudes initiatives and determined to continue focus with 7 Habits across each grade level Grade level teams addressed instructional	IP IP		
	across each grade level	Habits)			priorities within specialized Academic Habits sections			

Divisionally support local school innovations identified through system flexibility for increasing student achievement. (IE ²)	N/A	N/A	N/A	N/A	N/A	
Provide targeted resources for students 1. not reading on grade level (Lexile) 2. unsuccessful in Math/Algebra (Based on 2014 CCRPI Math/Algebra scores) 3. not on-track for graduation (S)	 Implement reading- based programs that address the needs of students reading below grade level Implement math-based programs that address 	Achievement data and intervention plans	Grade level teams	Special class sections and tutoring program (20- day funds)	Designed and implemented reading focused Academic Habits sections in addition to small group reading support	IP
	the needs of students struggling with mastery of grade level standards 3. Implement programs that target student compensatory skills to				2. Designed and implemented math focused Academic Habits sections in addition to small group math support	IP
	earn promotion to the next grade level				3. Designed and implemented organizational and learning/study skills within grade level and Academic Habits sections	IP
Identify and provide resources to increase opportunities for advanced, on-level, and remedial students to earn initial credit, embedded credit, dual credit, recovered credit, distance learning, and certifications in areas of student interest. (AD)	N/A	N/A	N/A	N/A	N/A	

Board Goal 3: Develop stakeholder involvement to promote student success.

District Focus Prio 2016-2019	orities	2016-17 Aligned Actions and Measurements (Due September 1, 2016)					
<u>Focus Priorities</u> (Based on priorities identi AdvancEd-AdvEd, Superinte Academic Division-	ified by IE ² , (List as many acti	ons as needed in	r: Owner(s):	Resources Needed:	Results Of Key Actions: (Due June 30, 2017)	Focus Priority Status: NM = Not Met IP = In Progress M = Met	

Seek and evaluate stakeholder input for critical processes. (AdvED)	Engage stakeholders in school improvement process meetings to realize greater levels of student achievement	Meeting minutes	Principal	Local school groups (include PTSA, School Foundation, and School	Engaged PTSA, School Foundation and School Council members to address school improvement efforts	IP
	Survey stakeholders to gather feedback to share with school teams and facilitate positive change	Surveys and survey results		Council)	Designed, administered and analyzed with stakeholder support a stakeholder survey to target priorities	IP
Establish programs and practices that enhance parental involvement and reflect the needs of students and their families. (S)	Coordinate parent information sessions to support student achievement (face-to-face at school and virtual through website)	Session participation (conference week survey to identify parental requests)	Staff Teams	Technology Support	Conducted parent information sessions and supplemented requested information with website resources	IP

Board Goal 4: Recruit, hire, support and retain employees for the highest level of excellence.

District Focus Priorities 2016-2019	2016-17 Aligned Actions and Measurements (Due September 1, 2016)						
Focus Priorities: (Based on priorities identified by IE ² , AdvancEd-AdvED, Superintendent-S, and Academic Division-AD)	Key Actions: (List as many actions as needed in each box.)	Measured by:	Owner(s):	Resources Needed:	Results Of Key Actions: (Due June 30, 2017)	Focus Priority Status: NM = Not Met IP = In Progress M = Met	
Seek and hire teachers who meet the qualifications for a highly effective teacher. (IE²)	Conduct comprehensive candidate searches to identify and select the most qualified candidates	Highly qualified staff members	Principal	Human resources support	Partnered with HR and school staff to conduct effective candidate searches for select positions	IP	
Seek and hire school administrators who meet the qualifications for a highly effective school leader and who are best suited for the school's environment. (IE ²)	N/A	N/A	N/A	N/A	N/A		

Support local school teachers and leaders to improve retention rate. (IE²) (S)	N/A	N/A	N/A	N/A	N/A	
Ensure that teachers are highly trained in the standards, learning engagement strategies, formative assessments, and student progress monitoring. (AD)	Create a professional learning community within staff teams to focus on student achievement initiatives	Lesson plans, common assessments, and data team records	Grade level teams	Common Planning Time	Established a collaborative planning schedule to address student learning priorities	IP
Fully implement and evaluate state system of teacher and leaders evaluation (TKES and LKES).	N/A	N/A	N/A	N/A	N/A	
Use results of TKES and LKES to improve professional performance (IE ²)	Develop, monitor and analyze collected data to facilitate improved professional practices	TKES/LKES Data	Administrators	State platform and training	Provided staff feedback and collaborative meetings to celebrate and improve performance	IP